

**AGENDA**  
**COUNCIL MEETING**  
**MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9**  
**September 24, 2019**  
**1:00 pm**

- A. ADOPTION OF AGENDA
- B. DELEGATIONS
- C. MINUTES/NOTES
1. Council Committee Meeting Minutes
    - September 10, 2019
  2. Council Meeting Minutes
    - September 10, 2019
- D. BUSINESS ARISING FROM THE MINUTES
- a) Pincher Creek & District Chamber of Commerce Awards of Excellence Night
- E. UNFINISHED BUSINESS
- F. COMMITTEE REPORTS / DIVISIONAL CONCERNS
1. Councillor Quentin Stevick – Division 1
  2. Councillor Rick Lemire – Division 2
  3. Councillor Bev Everts– Division 3
    - Beaver Mines Community Association AGM
    - Alberta Southwest Information
  4. Reeve Brian Hammond - Division 4
  5. Councillor Terry Yagos – Division 5
- G. ADMINISTRATION REPORTS
1. Operations
    - a) Operations Report
      - Capital Budget Summary, dated September 19, 2019
      - PW Call Log, dated September 19, 2019
  2. Development and Community Services
    - a) Agricultural and Environmental Services Activity Report
      - Report from AES Technician, dated September 17, 2019
      - Report from AES Manager, dated September 17, 2019
      - AES Call Logs
  3. Finance
    - a) Next Year Completions Reserve Adjustment – AES Conservation Project
      - Report from Director of Finance, dated September 19, 2019
  4. Municipal
    - a) Chief Administrative Officer Report
      - Report from CAO, dated September 19, 2019

H. CORRESPONDENCE

1. For Action

- a) Invitation to bring greetings for the 5<sup>th</sup> Annual District C-2 Lions Convention
  - Received September 5, 2019
- b) RhPap Event September 30, 2019
  - Invitation received September 16, 2019
- c) Celebrating CAO Cindy Vizzutti's Retirement
  - Invitation received September 11, 2019

2. For Information

a) Informational Correspondence

Recommendation to Council, dated September 19, 2019

- Revised Community Organizations Presentations
- Shallow Gas Taxation Summary

I. CLOSED MEETING SESSION

1. Beaver Mines Waste Water Treatment – FOIP Section 17

J. NEW BUSINESS

K. ADJOURNMENT

**MINUTES**  
**COUNCIL COMMITTEE MEETING**  
**MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9**  
**Tuesday, September 10, 2019, 9:00 am**

- Present: Reeve Brian Hammond, Councillors Councillor Rick Lemire, Bev Everts, and Terry Yagos
- Staff: Chief Administrative Officer Troy MacCulloch, Director of Development and Community Services Roland Milligan, Director of Operations Aaron Benson, Director of Finance Meghan Dobie, and Executive Assistant Jessica McClelland
- Absent: Councillor Quentin Stevick

Reeve Brian Hammond called the meeting to order, the time being 9:00 am.

1. Approval of Agenda

Councillor Bev Everts

Moved that the agenda for September 10, 2019 , be approved as presented.

Carried

2. Delegation: Regional Destination Management Organization

Eric Burton with Factor 5 Group, Sacha Anderson, Cole Fawcell and Marie Everts attended Council to discuss the Regional Destination Management Organizations plan going forward in the community.

He presented:

- Project Overview
- What They Heard and Found
- Regional DMO Strategy
- Proposed Action Plan
- Municipal Partnership Recommendations

The group has held community engagement and focus groups in the community to work on a plan for increasing tourism and funding a Regional Destination Management Organization.

3. Closed Meeting Session

Councillor Rick Lemire

Moved that Council close the Council Committee Meeting to the public for discussions regarding the following, the time being 10:22 am:

a) Unfunded Liability Issue – FOIP Section 17

Carried

Councillor Bev Everts

Moved that Council open the Committee Meeting to the public, the time being 11:17 am.

Carried

4. Round Table Discussions

Councillor Rick Lemire – Division 2

- Discussion on windmills

Councillor Terry Yagos – Division 3

- Strategic Planning

5. Adjournment

Councillor Brian Hammond

Moved that the Committee Meeting adjourn, the time being 12:06 pm.

**MINUTES**  
**MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9**  
**COUNCIL MEETING**  
**SEPTEMBER 10, 2019**

The Regular Meeting of Council of the Municipal District of Pincher Creek No. 9 was held on Tuesday, September 10, 2019, at 1:00 pm, in the Council Chambers of the Municipal District Administration Building, Pincher Creek, Alberta.

**PRESENT** Reeve Brian Hammond, Councillors Rick Lemire, Bev Everts, and Terry Yagos

**STAFF** Chief Administrative Officer Troy MacCulloch, Director of Development and Community Services Roland Milligan, Director of Operations Aaron Benson, Director of Finance Meghan Dobie, and Executive Assistant Jessica McClelland

**ABSENT** Councillor Quentin Stevick

Reeve Brian Hammond called the Council Meeting to order, the time being 1:00 pm.

**A. ADOPTION OF AGENDA**

Councillor Terry Yagos 19/344

Moved that the Council Agenda for September 10, 2019 be amended to include:

- Notice of Municipal Planning Commission Meeting dated September 8, 2019

And that the agenda be approved as amended.

Carried

**C. MINUTES**

**1. Council Committee Meeting Minutes**

Councillor Bev Everts 19/345

Moved that the Council Committee Meeting Minutes of August 27, 2019 be approved as presented.

Carried

**2. Council Meeting Minutes**

Councillor Rick Lemire 19/346

Moved that the Council Meeting Minutes of August 27, 2019 be amended to change resolution 19/332 to Councillor Bev “Everts” and that the minutes be approved as amended.

Carried

**B. DELEGATIONS**

**PINCHER CREEK & DISTRICT CHAMBER OF COMMERCE**

Sam Schofield, on behalf of the Pincher Creek and District Chamber, attended the meeting to extend an invitation for Council to attend the 23rd Annual Awards of Excellence on October 18, 2019. Sam encouraged the MD to become a sponsor for the awards again this year; in 2018 they were a silver sponsor for the evening.

Sam left the meeting at this time, the time being 12:07 pm.

**RESIDENT CONCERN – RYAN MCCLELLAND**

Ryan McClelland attended the Council meeting at this time to discuss his concerns related to road plan 1789BM which runs through his lease land within the NE 19-05-02 W5M. The road improvement was granted to the adjacent landowner and Mr. McClelland had the following concerns that he wanted addressed by Council:

- Why was he not notified of the development?
- If the road is fenced:
  - Who pays and maintains it?

## Minutes

## Regular Council Meeting

## Municipal District of Pincher Creek No. 9

September 10, 2019

- Would cut 2 sections off the lease that would be a “dead zone”
- Water supply would be cut off
- If cattle guards are put into place:
  - Who pays to install and maintain?
- Who is responsible for ensuring the cattle in the lease are kept safe?
- Who will be responsible for weeds along the road? As a leaseholder you are responsible for the rest of the quarter section of land.
- Who will seed? And with what?

The questions will need to be addressed by staff and brought back to Council at their next meeting.

Ryan McClelland left the meeting at this time, the time being 1:42 pm.

ALLIED ARTS COUNCIL

Claren Copp-LaRocque attended the meeting at this time to give Council an update on the programs with the Allied Arts Council. The Arts Council has began collaborating with the Pincher Creek Family Center as well as Matthew Halton High School to expand their programs within the community.

Claren Copp-LaRocque left the meeting at this time, the time being 1:55 pm.

Jared Pitcher, Public Works Manager, attended the meeting at this time, the time being 1:57 pm.

## D. BUSINESS ARISING FROM THE MINUTES

## a) Bob Westrop Community Ambassador Award

Councillor Bev Everts 19/347

Moved that the MD support the Bob Westrop Community Ambassador Award with a letter of support appointing a Councillor on the judging selection panel and a \$1000 sponsorship for 2019, with the amount to be taken from 2-75-0-770-2765.

Carried

## b) Alternate on Pincher Creek Joint Emergency Management Committee

Councillor Terry Yagos 19/348

Moved that Councillor Bev Everts be appointed as the alternate on the Pincher Creek Joint Emergency Management Committee.

Carried

## c) Appointing Regional Director and Deputy Director of Regional Emergency Management

Councillor Terry Yagos 19/349

Moved that Council adopts the recommendation of the Regional Emergency Management Advisory Committee and appoint Brett Wuth as Regional Director of Emergency Management and appoint Al Roth, Roland Milligan and Cindy Cornish as Deputy Regional Directors of Emergency Management.

Carried

Minutes  
 Regular Council Meeting  
 Municipal District of Pincher Creek No. 9  
 September 10, 2019

G. ADMINISTRATION REPORTS

1. Operations

Jared Pitcher left the meeting at this time, the time being 2:34 pm.

a) Operations Report

Councillor Terry Yagos 19/350

Moved that Council receive for information the following Operations documents for the period ending September 4, 2019.

- Operations Report
- Public Works Call Log
- Projects Status Update

Carried

E. UNFINISHED BUSINESS

Nil

F. COMMITTEE REPORTS / DIVISIONAL CONCERNS

1. Councillor Rick Lemire – Division 2
2. Councillor Bev Everts– Division 3
  - a) Beaver Mines Community Association
  - b) ORRSC tour of Raymond Solar Project
3. Reeve Brian Hammond - Division 4
  - a) Mayors and Reeves Meeting
4. Councillor Terry Yagos – Division 5
  - a) Energizing Agricultural
  - b) Alberta Southwest
  - c) Lundbreck Citizens Committee

Councillor Rick Lemire 19/351

Moved that the committee reports be received as information.

Carried

G. ADMINISTRATION REPORTS

2. Development and Community Services

a) Agricultural and Environmental Services Activity Report

Councillor Terry Yagos 19/352

Moved that Council receive for information, the Agricultural and Environmental Services Activity Reports for the period of July and August 2019, as well as the call logs.

Carried

Councillor Rick Lemire declared a conflict of interest and left the meeting at this time, the time being 3:31 pm.

Minutes  
 Regular Council Meeting  
 Municipal District of Pincher Creek No. 9  
 September 10, 2019

b) Road Closure Bylaw No. 1299-19 SE 4-7-2 W5M

Councillor Bev Everts 19/353

Moved that Council table the road closure bylaw no. 1299-19 to the meeting on September 24, 2019, pending further information.

Carried

c) Road Closure Bylaw No. 1300-19 S 21-8-30 W4M

Councillor Terry Yagos 19/354

Moved that Bylaw No. 1300-19, being the Bylaw to close and purchase the road allowance adjacent west to his parcel of land located at S 21-8-30 W4M, being given second reading.

Carried

Councillor Bev Everts 19/355

Moved that Bylaw No. 1300-19, being the Bylaw to close and purchase the road allowance adjacent west to his parcel of land located at S 21-8-30 W4M, be given third reading.

Carried

Councillor Rick Lemire returned to the meeting at this time, the time being 3:51 pm.

d) Designations Pursuant to the Environmental Protection and Enhancement Act

Councillor Terry Yagos 19/356

Moved that Council formally request the Ministry of Environment and Parks approve the designation of the MD Bylaw Officer, the Director of Development and Community Services and AES staff as Inspectors for the purposes of Part 6 (Conservation and Reclamation) under the Environmental Protection and Enhancement Act.

AND FURTHER THAT Council request those individuals that may still have designations be removed.

Carried

e) Rural to Rural Intermunicipal Development Plans – First Reading of Bylaws

Councillor Terry Yagos 19/357

Moved that Council give Bylaw 1308-19, being the Bylaw to adopt an Intermunicipal Development Plan between the Municipal District of Pincher Creek No. 9 and Cardston County;

AND THAT the required public hearing be scheduled for Tuesday October 8, 2019 at 1:00 pm.

Carried



Minutes  
 Regular Council Meeting  
 Municipal District of Pincher Creek No. 9  
 September 10, 2019

Councillor Bev Everts 19/358

Moved that Council give Bylaw 1309-19, being the Bylaw to adopt an Intermunicipal Development Plan between the Municipal District of Pincher Creek No. 9 and the Crowsest Pass;

AND THAT the required public hearing be scheduled for Tuesday October 8, 2019, following the Public Hearing for Bylaw 1308-19.

Carried

Councillor Rick Lemire 19/359

Moved that Council give Bylaw 1310-19, being the Bylaw to adopt an Intermunicipal Development Plan between the Municipal District of Pincher Creek No. 9 and Willow Creek;

AND THAT the required public hearing be scheduled for Tuesday October 8, 2019 following the Public Hearing for Bylaw 1309-19.

Carried

Councillor Terry Yagos 19/360

Moved that Council give Bylaw 1311-19, being the Bylaw to adopt an Intermunicipal Development Plan between the Municipal District of Pincher Creek No. 9 and the MD of Ranchland;

AND THAT the required public hearing be scheduled for Tuesday October 8, 2019 following the Public Hearing for Bylaw 1310-19.

Carried

f) Proclamation of Alberta Development Officers Week

Councillor Bev Everts 19/361

Moved that Council proclaim the week of September 23 to 28, 2019, to be designated as Alberta Development Officers Week in the MD of Pincher Creek.

Carried

g) Exemption from an Intermunicipal Development Plan with Improvement District No. 4 (Waterton)

Councillor Rick Lemire 19/362

Moved that Council exercise the option to be exempt from an Intermunicipal Development Plan with Improvement District No. 4 (Waterton), as per Ministerial Order No. MSL:047/18.

Carried

Minutes  
 Regular Council Meeting  
 Municipal District of Pincher Creek No. 9  
 September 10, 2019

h) Request for Land Swap Hamlet of Pincher Station

Councillor Terry Yagos 19/363

Moved that Council approve the exchange portion of closed 5<sup>th</sup> Avenue for the closed portion of Yonge Street in Pincher Station.

Carried

i) RCMP Enhanced Policing Stats for August 2019

Councillor Rick Lemire 19/364

Moved that the RCMP Policing Stats for August 2019 be received as information.

Carried

j) Notice of Municipal Planning Commission Meeting – MD of Willow Creek

Councillor Terry Yagos 19/365

Moved to receive the Notice of Municipal Planning Commission Meeting from the MD of Willow Creek, as information.

Carried

3. Finance

None

4. Municipal

a) Chief Administrative Officer Report

Councillor Rick Lemire 19/366

Moved that Council receive for information, the Chief Administrative Officer's report for the period of August 28, 2019 to September 10, 2019.

Carried

b) Bylaw 1312-19 Appointing a Bylaw Officer

Councillor Bev Everts 19/367

Moved that Bylaw 1312-19, being the Bylaw of the Municipal District of Pincher Creek in the Province of Alberta to appoint a Bylaw Officer, be given first reading.

Carried

Councillor Terry Yagos 19/368

Moved that Bylaw 1312-19, being the Bylaw of the Municipal District of Pincher Creek in the Province of Alberta to appoint a Bylaw Officer, be given second reading.

Carried

Minutes  
 Regular Council Meeting  
 Municipal District of Pincher Creek No. 9  
 September 10, 2019

Councillor Rick Lemire 19/369

Moved that Bylaw 1312-19, being the Bylaw of the Municipal District of Pincher Creek in the Province of Alberta to appoint a Bylaw Officer, be presented for third reading.

Carried Unanimously

Councillor Bev Everts 19/370

Moved that Bylaw 1312-19, being the Bylaw of the Municipal District of Pincher Creek in the Province of Alberta to appoint a Bylaw Officer, be given third and final reading.

Carried

## H. CORRESPONDENCE

### 1. For Action

#### a) Invitation to Oldman River Health Advisory Council Meeting

Councillor Bev Everts 19/371

Moved to accept the invitation to the Oldman River Health Advisory Council Meeting as information.

Carried

#### b) Invitation to Economic Disaster Resilience & Recovery Workshop

Councillor Rick Lemire 19/372

Moved that Councillor Bev Everts and Director of Finance, Meghan Dobie, attend the Economic Disaster Resilience & Recovery Workshop.

Carried

### 2. For Information

#### a) Informational Correspondence

Councillor Bev Everts 19/373

Moved that Council receive the following documents as information:

- Letter from Town of Pincher Creek – Budget Presentation Agenda
- Castle Mountain Resort – Shareholders Meeting
- FCSS Funding Process
- Foothills Little Bow Agenda

Carried

## I. CLOSED MEETING SESSION

## J. NEW BUSINESS

There was no new business presented for discussion.

Minutes  
Regular Council Meeting  
Municipal District of Pincher Creek No. 9  
September 10, 2019

K. ADJOURNMENT

Councillor Terry Yagos

19/374

Moved that Council adjourn the meeting, the time being 4:43 pm.

Carried

---

REEVE

---

CHIEF ADMINISTRATIVE OFFICER



Da

\*\* in 2018 the MD was a Silver Sponsor

## **24<sup>TH</sup> ANNUAL AWARDS OF EXCELLENCE OCTOBER 18, 2019**

The Pincher Creek & District Chamber of Commerce is proud to host the 24<sup>th</sup> Annual Awards of Excellence on Friday October 18<sup>th</sup>, 2019 at the Pincher Creek Community Hall, celebrating Alberta Small Business Week!

### **DIAMOND SPONSOR - \$1500 +GST (only 4 available)**

#### **Includes:**

- opportunity to present a short video
- roll-up banner on the stage
- presents 2 awards
- preferred seating
- receives 8 tickets to the banquet
- receives a double page ad in the program (8"x10")
- a special mention in the script
- frequent social media mentions leading up to the event

### **GOLD SPONSOR - \$750 + GST**

#### **Includes:**

- 8 tickets to the banquet
- a full page ad in the program (8"x5")
- social media mentions prior to the event

### **SILVER SPONSOR - \$500 +GST**

#### **Includes:**

- 4 tickets to the banquet
- a half page ad in the program (4"x5")

### **BRONZE SPONSOR - \$250 +GST**

#### **Includes:**

- 2 tickets to the banquet
- a business card ad in the program

Sponsorship is subject to GST. Deadline for sponsorship is September 23, 2019.

**PINCHER CREEK**  
& DISTRICT  
CHAMBER of COMMERCE

Pincher Creek & District Chamber of Commerce  
Box 2287 Pincher Creek, AB T0K 1W0  
403 627 5199

[info@pincherchamber.ca](mailto:info@pincherchamber.ca) [www.pincherchamber.ca](http://www.pincherchamber.ca)



Company Name: \_\_\_\_\_ Contact: \_\_\_\_\_

Phone: \_\_\_\_\_ Email: \_\_\_\_\_

Yes, I would like to be a Sponsor. Please indicate sponsor level below:

DIAMOND    GOLD    SILVER    BRONZE

**2019 Schedule of Events**

- 5:30 p.m. Doors Open, Cocktail hour
- 6:30 p.m. Dinner
- 7:30 p.m. Awards of Excellence
- 9:00 p.m. Live Music by Fast Times Band
- 9:30 p.m. Doors open to public for Fast Times Band
- 1:30 a.m. Last call for Alcohol

**Individual Tickets**

- \$60 Chamber Member
- \$70 Non-Chamber Member
- \$20 Dance Only (after 9:30 p.m.)

**Tables of 8:**

- \$420 Chamber Members only
- Location:** Pincher Creek Community Hall

**Who are we supporting at this event?**

- Pincher Creek & District Chamber of Commerce
- Local businesses and the Pincher Creek business community
- Dishes, Table Bussing & The Aftermath Clean-up Crew are all local not for profit organizations.

We thank you in advance for your support and we look forward to seeing you at the 2019 Awards!



Pincher Creek & District Chamber of Commerce  
Box 2287 Pincher Creek, AB T0K 1W0  
403 627 5199  
[info@pincherchamber.ca](mailto:info@pincherchamber.ca) [www.pincherchamber.ca](http://www.pincherchamber.ca)



## Alberta SouthWest Regional Alliance Minutes of the Board of Directors Meeting

Wednesday August 7, 2019 –MD Ranchland Administrative Office

### Board Representatives

Barney Reeves, Waterton  
Brent Feyter, Fort Macleod  
Scott Korbett, Pincher Creek  
Jim Bester, Cardston County  
Brad Schlossberger, Claresholm  
John Van Driesten, MD Willow Creek  
Bev Everts, MD Pincher Creek  
Dennis Barnes, Cardston

### Resource Staff and Guests

Bev Thornton, Executive Director, AlbertaSW  
Kathy Wiebe, Interim CAO  
Zachary Moore, Nature Conservancy  
Ms. Mei Zhou, CEO, Hainan Juishang Import and Export  
Mr. Kello Lai, Operation Director, Home Solution System Co. Ltd.  
Constance Leung, AEDTT  
Jenny Xu, GPS Inc., Calgary  
Lori Farley, GPS Inc., Calgary  
Ross Wharton, Workhorse Group Inc., Calgary

- |    |   |  |
|----|---|--|
| 1. | Call to Order and welcome-                  | Chair called the meeting to order.   |
| 2. | Approval of Agenda                          | Moved by Dennis Barnes THAT the agenda be approved as presented.<br><b>Carried.</b> [2019-08-642]  |
| 3. | Approval of Minutes                         | Moved by Brent Feyter THAT the minutes of May 1, 2019 be approved as corrected.<br><b>Carried.</b> [2019-08-643]   |
| 4. | Approval of Cheque Register                 | Moved by Brad Schlossberger THAT cheques #2637 to #2673 be approved as presented.<br><b>Carried.</b> [2019-08-644]   |
| 5. | Minutes of Executive Meeting                | Reviewed and accepted as information.  |
| 6. | Training requests/regional networking       | Bev will contact CAOs and determine interest in meeting as a regional group. Possible topic of interest to all might be "Creating a Region of Excellent Customer Service"<br>Bev will follow up on requests to schedule<br>- Media training for municipalities<br>- Economic Resiliency Training (repeat of April session)   |
| 7. | Energizing Agricultural Transformation<br>- | Contract has been signed with InnoVisions and Associates to do this project. Phase 1 is to develop an inventory of production, products and services related to our agriculture industry.<br>Board has committed to provide suggested contacts who are "in the know" in agriculture who can be invited to provide input.<br>Bev and InnoVisions will gather Board suggestions, compile the resource list, arrange the orientation day agenda and extend invitations. |

- |  |   |
|--|---|
| 8. Green Destinations Application 2019 | <p>Consensus that the 2019 Top 100 Sustainable Global Destinations application be submitted with the name “Alberta SouthWest Crown of the Continent”.</p> <p>Bev will contact those who previously provided letters of support and request an updated letter for 2019.</p> <p>Board will suggest any other individuals or organizations who may want to support this application.</p> |
| 9. Water Security                      | Defer to next meeting pending information from SouthGrow.   |
| 10. Executive Director Report          | Accepted as information.  |
| 11. Round table updates                | The Board and members of the delegation of investors from China, AEDTT staff and consultants all introduced themselves, answered questions and shared information on their programs and services.   |
| 12. Board Meetings:                    | <ul style="list-style-type: none"> <li>➤ September 4, 2019 – MD Willow Creek</li> <li>➤ October 2, 2019 – MD Pincher Creek</li> <li>➤ November 6, 2019 – to be determined</li> <li>➤ December 4, 2019 –Pincher Creek Provincial Building-</li> </ul> <p style="padding-left: 40px;">NOTE: this is the annual Organizational Meeting,</p>  |
| 13. Adjournment                        | <p>Moved by John Van Driesten THAT the meeting be adjourned.</p> <p><b>Carried.</b> [2019-08-645]</p>   |

**Approved September 4, 2019**

---

Chair

---

Secretary/Treasurer



# Alberta SouthWest Bulletin September 2019

## Regional Economic Development Alliance (REDA) Update

### "Energizing Agricultural Transformation" (EAT) Project Launched!



24 representatives from AlbertaSW communities, producers, municipal administration, government, agencies, financial and post-secondary institutions met as an inaugural "Resource Roundtable" to explore how we can work together to build upon regional assets and economic opportunities. With an eye on the future, AlbertaSW is assessing how to support existing agri-business while exploring innovative agricultural trends, new markets and trade opportunities. Natalie Gibson, President of InnoVisions & Associates, facilitated the initial discussion, gathering direction to guide for future research and structure for the project.

### **Broadband, Broadband, Broadband ...**

Any discussion of any industry inevitably loops back to the issue of broadband connectivity. This is particularly relevant our rural communities and to innovation and productivity in our agricultural sector.

The Government of Canada has proposed a new Universal Broadband Fund (UBF) to help every Canadian access high-speed Internet service. This plan invests \$6 billion into rural broadband over the next 10 years.

<https://www.budget.gc.ca/2019/docs/nrc/infrastructure-infrastructures-internet-en.html>

- Search out "Canada's Connectivity Strategy" or visit [https://www.ic.gc.ca/eic/site/139.nsf/eng/h\\_00002.html](https://www.ic.gc.ca/eic/site/139.nsf/eng/h_00002.html)
- Complete a quick Internet speed test at <https://www.ic.gc.ca/eic/site/139.nsf/eng/home>
- Participate in a brief survey: <https://advisorysurveys.kpmg.ca/se/7FDA9ED3145D7996>

**It is so important to have quality broadband and input from our region may help draw attention to our issues. Take a moment to look at the information, participate in the survey and pass this information along to others!**



### **Economic Resiliency and Disaster Recovery for Municipal Leaders**

**Wednesday October 2, 2019 9:00am to 4:00pm**, MD of Pincher Creek Administration Building

By popular demand, AlbertaSW will offer a second session of this Economic Developers Alberta (EDA) course that was first offered in April, adding a new, economic perspective to preparing for business recovery.

**Registration is FREE OF CHARGE** for AlbertaSW communities. **RSVP** to [bev@albertasouthwest.com](mailto:bev@albertasouthwest.com)

Who should attend?

The day is relevant to Economic Developers, Elected Officials, CAOs, Emergency Managers, Chambers, EDCs, and other community stakeholders who have a role in preparing for, and managing, business and economic recovery.

Topics include:

- An introduction to community economic resilience
- Phases of a disaster in the context of economic recovery and development
- Government roles and responsibilities after a disaster
- Business assistance before and after a crisis
- Crisis communications
- Community recovery opportunities

**Alberta SouthWest Box 1041 Pincher Creek AB T0K 1W0**

**403-627-3373 (office) 403-627-0244 (cell)**

**[bev@albertasouthwest.com](mailto:bev@albertasouthwest.com)**

**[www.albertasouthwest.com](http://www.albertasouthwest.com)**



## Operations Report September 19, 2019

### **Operations Activity Includes:**

- September 17, 2019      Beaver Mines and Capital Projects
- September 12, 2019      Flagstaff County Tour

### **Public Works Activity Includes:**

#### Cold Mix Asphalt Applications for minor repairs

- Maycroft Road pothole repair work is delayed due to weather conditions. MD staff will start on September 17, 2019 with a completion date by September 25, 2019.
- Cold mix minor repairs on Burmis Lake, Gladstone, Grumpys, and PC Colony are in progress. Expected completion date for all repairs will be early October, 2019.

#### Bridge Maintenance and Texas Gates

- All Class B Bridge inspections have been completed. 46 bridge inspections have been submitted to the Province of Alberta and are waiting final approval.

#### Fence Repair

- Snow fence repairs are completed in Division No. 4.

#### Crushing

- Crushing of aggregate chips located at McCulloch pit has been completed for SummerView Road project.
- Contractor is crushing 20mm road crush with a completion date by the middle of October, 2019.

#### Mowing and maintenance

- Lundbreck and Beaver Mines maintenance is ongoing.
- Mowing around all bridge structures has been completed.
- Roadside mowing with Public Works Department in Divisions No. 1, & 2 has started with a completion date by October 10, 2019.
- Roadside mowing with the Public Works Department in Divisions No. 3, 4, and 5 has been completed.

#### Continuous Dust Suppression Program

- Nothing to report

#### Gravel Hauling

- Additional hauling of spot graveling at Divisions No. 1, 2, 4 with Public Works forces is in progress to improve on road surfaces with an approximate completion date of October 15, 2019.

#### Road Works & Monitoring

- 2 traffic counters have started on South Fork Road. Traffic counters have been in place since September 16, 2019 and will be used in different locations throughout the fall of 2019.

## Upcoming:

- September, 2019 Beaver Mines and Capital Projects

## Capital Projects Update:

### Equipment

|                    |                  |
|--------------------|------------------|
| Type of Equipment: | New Grader       |
| Make:              | Caterpillar      |
| Model:             | 140M3 AWD Grader |

|                               |                     |
|-------------------------------|---------------------|
| Original Budget:              | \$565,000.00        |
| Total Costs                   | <u>\$556,600.00</u> |
| <b>Total Amount Remaining</b> | <b>\$8,400.00</b>   |

**Status:** New grader has been purchased and is currently at Public Works.

|                    |                                      |
|--------------------|--------------------------------------|
| Type of Equipment: | New Tandem axle truck with snow plow |
| Make:              | Kenworth                             |
| Model:             | T800                                 |

|                               |                     |
|-------------------------------|---------------------|
| Original Budget:              | \$500,000.00        |
| Total Costs                   | <u>\$337,313.81</u> |
| <b>Total Amount Remaining</b> | <b>\$162,666.00</b> |

**Status:** New truck with snow plow has been purchased and is at Public Works.

### Bridges & Miscellaneous

|                |                                     |
|----------------|-------------------------------------|
| Bridge File:   | 1744                                |
| Location:      | Crook Road                          |
| Scope of Work: | Replacement of bridge sized culvert |
| Contractor:    | Ossa Terra Ltd.                     |

**Status:** Project started on September 12, 2019. Excavation work is in progress with contractor expected to supply and install new culvert by September 26, 2019. Notification on bus routes and to the public have been sent out prior to starting work. Traffic accommodation is in place with expected completion date by October 30, 2019.

Bridge File: 6613  
Location: Cabin Creek  
Scope of Work: Replacement of bridge sized culvert  
Contractor: Ossa Terra Ltd.

**Status:** Project is currently on hold due to the Department Fisheries approvals not being received. DFO is requiring a 3DQ10 model be completed for fish passage, modeling has been completed and has submitted to DFO for review. Fish passage has been achieved as per Alberta Transportation requirements. The project has a fish window restriction where work is only allowed between the dates of August 15 and September 1. Without DFO approval project will move to a 2020 project.

Bridge File: 70175  
Location: Yarrow Creek - Spread Eagle Deck  
Scope of Work: Bridge deck replacement  
Contractor: M Johnston Construction Ltd.

**Status:** M Johnston Construction Ltd will start work on supplying and installing new subdeck and bridge deck on September 23, 2019. Expected completion date is October 15, 2019. Spread Eagle Deck Bridge is in full operation while the contractor is waiting for the new material to arrive on site.

Bridge File: 76293  
Location: Grumpy Road  
Scope of Work: Replacement with Bridge Sized Culvert

**Status:** Project is only to do the culvert design with the Engineering Company. Design to be completed in September 30, 2019. Estimated construction is preliminary since the design is not complete and will change.

Bridge File: 7235  
Location: Olin Creek -Scottons  
Scope of Work: Replacement with Bridge Sized Culvert

**Status:** Project is only to do the culvert design with Engineering Company. Design is to be completed in September 30, 2019. Estimated construction is preliminary since the design is not complete and will change.

Bridge File: 84238  
Location: Willow Valley Road Culvert  
Scope of Work: Replace culvert  
Contractor: Vicary Resources

**Status:** Vicary Resources Inc. is on site doing excavation work. Supply and install new culvert is scheduled for September 28, 2019 and with a project completion date by October 15, 2019. Signage routes are in place with notification for bus routes.

Bridge File: 8860  
Location: Beaver Mines Creek  
Scope of Work: Cap replacement, pile repair work

**Status:** Project is only to do bridge design for cap replacement and pile repair work with the Engineering Company. Design is to be completed by September 30, 2019.

Bridge File: 13957  
Location: Connelly Creek  
Scope of Work: Cap replacement

**Status:** Project is only to do bridge design of replacement of abutment caps with the Engineering Company. Design is to be completed in September 30, 2019.

### Gravel Roads

Roads: Summerview Road Surface Treatment  
Location: Summerview Road  
Scope of Work: GBC and Double seal coat  
Contractor: TBL Construction

**Status:** Contract for Summerview has been awarded to TBL Construction Ltd. Contractor is scheduled to start work on September 20, 2019 with a completion date by October 14, 2019.

**Kerr Road Status:** Project will be put on hold until 2020 due to tender pricing coming in higher than expected. There have been no costs for this project.

Roads: 1<sup>st</sup> Street  
Location: Lundbreck  
Scope of Work: New concrete asphalt and drainage improvements  
Contractor: East Butte Transport Inc.

Original Budget: \$400,000.00  
Total Costs: \$187,703.72  
**Total Amount Remaining** **\$212,296.00**

**Status:** Contract for 1<sup>st</sup> street has been awarded to East Butte Transport Inc. Contractor is scheduled to start work at the beginning of October, 2019 and with a completion date by October 15, 2019. Traffic accommodation and notification will be sent out prior to school board and the public.

**Highway 3A – Landfill road repairs:** Project is on hold until 2020 due to grant funding.

## **Beaver Mines Regional Water Supply Contracts 1 Pipeline & Contracts 2 Mechanical:**

### **Beaver Mines Regional Water Supply Contracts 1**

- All restoration work completed with the exception of grass seeding at disturbed areas. Awaiting confirmation from LW Dennis when seeding will be completed.
- LW Dennis to begin additional work at Metering Station site requested by the MD this week.
- LW Dennis has submitted a letter for substantial completion. Substantial completion will be dated August 30, 2019. Warranty period will begin on this date.
- Land consultant will be arranging meetings with all landowners which Utility Right of Way (URW) was obtained from to have damage releases signed and discussions on any potential outstanding work, none known at this time.

### **Beaver Mines RWS Contract 2**

- Substantial completion was achieved for all facilities prior to June 30, 2019.
- Based on site inspections by MPE Engineering on September 11, 2019, DMT Mechanical achieved total completion by September 13, 2019. A site inspection will be held on September 25, 2019 to confirm with the MD of Pincher Creek. A reminder that grass seeding and any further settlement over the winter will be considered warranty items for the contractor to address in the spring.

### **Beaver Mines Water & Waste Water Collection**

- MPE is waiting on comments from a drawing package provided to the MD on August 21, 2019. A final package for review will be provided to the MD one week after the comments are received.
- MPE will be finalizing all drawings and specifications in regards to the current scope prior to the end of September, 2019 and await approval from the MD to proceed with tendering the project.

### **Beaver Mines Waste Water Treatment**

- Land negotiations are ongoing and once finalized we can proceed with finalizing a tender or quote package for the initial phase of the project.

## **Castle Area Regional Water Supply Contracts 1 Pipeline & Contracts 2 Mechanical:**

### **Castle Area RWS Contracts 1:**

- LW Dennis has completed approx. 10,200 meters of pipeline installation.
  - Adverse ground conditions have continued to slow progress and a revised substantial completion date will be issued for the contract. The date will be discussed and agreed to by all parties prior to issuing. A revised contract date will need to be coordinated with the estimated completion date of the Beaver Mines W and WW system. No requests for additional funding will be allowed by contractor or consultant.

- LW Dennis has completed pipeline installations from the Carbondale staging area to the West Castle River.
- LW Dennis to complete the river crossings in the next couple weeks

**Castle Area RWS Contracts 2:**

- Nitro construction has completed framing and masonry block for both booster stations.
- Process piping and pumps have been installed in the Castle Mountain Booster Station.
- Process piping and equipment has commenced at the Castle Park Booster Station.
- Final site grading at both booster stations is underway.
- Commissioning of the booster stations will be delayed until the pipeline and the Beaver Mines W and WW system is completed and water is available.

**Attachments**

Program Capital Projects Status

Call Logs

**Recommendation:**

That the Operations report for the period of September 19, 2019 Program Capital Projects Status update, and call log be received as information.

---

Prepared by: Aaron Benson

Date: September 19, 2019

Reviewed by: Troy MacCulloch

Date: September 19, 2019

Submitted to: Council

Date: September 19, 2019

# Capital Budget Summary

| Project #                         | Service Area       | Description  | Total Cost        | Sources of Project Funding |                  |                  |            |                   |
|-----------------------------------|--------------------|--|-------------------|----------------------------|------------------|------------------|------------|-------------------|
|                                   |                    |  |                   | Grants                     | Debt             | Reserves         | Operations | Total Revenue     |
| <b>Infrastructure</b>             |                    |  |                   |                            |                  |                  |            |                   |
| PW-R-1                            | Roads              | Highway 3A - Landfill road repairs                   | 1,070,000         |                            |                  | 1,070,000        |            | 1,070,000         |
| PW-R-2                            | Roads              | Summerview road surface treatment (4.4 km)           | 550,000           | 550,000                    |                  |                  |            | 550,000           |
| PW-R-3                            | Roads              | Kerr road surface treatment (4.8 km)                 | 600,000           | 600,000                    |                  |                  |            | 600,000           |
| PW-R-4                            | Roads              | Lundbreck pave and drainage (1st & 3rd Street)       | 400,000           | 400,000                    |                  |                  |            | 400,000           |
| PW-R-5                            | Roads              | Willow Valley road culvert                           | 500,000           | 500,000                    |                  |                  |            | 500,000           |
| PW-BF-1                           | Bridges            | BF 1744 Pincher Creek (Crook Road)                   | 1,081,000         |                            |                  | 1,081,000        |            | 1,081,000         |
| PW-BF-2                           | Bridges            | BF 6613 Cabin Creek                                  | 982,000           |                            |                  | 982,000          |            | 982,000           |
| PW-BF-3                           | Bridges            | BF 70175 Spread Eagle deck                           | 100,000           |                            |                  | 100,000          |            | 100,000           |
| PW-BF-4                           | Bridges            | BF 7235 Scottons                                     | 30,000            |                            |                  | 30,000           |            | 30,000            |
| PW-BF-5                           | Bridges            | BF 76293 Grumpy Road                                 | 30,000            |                            |                  | 30,000           |            | 30,000            |
| PW-BF-6                           | Bridges            | BF 70177 Upper Tennessee overflow                    | 15,000            |                            |                  | 15,000           |            | 15,000            |
| PW-BF-7                           | Bridges            | BF 8860 Beaver Mines Creek                           | 20,000            |                            |                  | 20,000           |            | 20,000            |
| PW-BF-8                           | Bridges            | BF 13957 Connelly Creek                              | 18,000            |                            |                  | 18,000           |            | 18,000            |
| RWCAST                            | Water              | Castle Area water servicing                          | 10,572,000        | 10,572,000                 |                  |                  |            | 10,572,000        |
| BMDC                              | Water/Wastewater   | Beaver Mines water servicing & wastewater collection | 5,000,000         | 3,333,332                  | 1,666,668        |                  |            | 5,000,000         |
| BML                               | Water/Wastewater   | Beaver Mines waste water treatment system            | 5,360,000         | 4,020,000                  | 1,340,000        |                  |            | 5,360,000         |
| PW-P-1                            | Parks              | Patton Park shelterbelt                              | 28,000            |                            |                  | 28,000           |            | 28,000            |
| <b>Infrastructure Total</b>       |                    |  | <b>26,356,000</b> | <b>19,975,332</b>          | <b>3,006,668</b> | <b>3,374,000</b> | <b>0</b>   | <b>26,356,000</b> |
| <b>Equipment</b>                  |                    |  |                   |                            |                  |                  |            |                   |
|                                   | Public works       | Grader   | 565,000           |                            |                  | 565,000          |            | 565,000           |
|                                   | Public works       | Tandem axle truck with snow plow                     | 500,000           |                            |                  | 500,000          |            | 500,000           |
|                                   | Water              | Water meter reader                                   | 14,000            |                            |                  | 14,000           |            | 14,000            |
| AG-01                             | Agriculture        | Sprayer truck with tank/sprayer boom                 | 131,500           |                            |                  | 131,500          |            | 131,500           |
|                                   | Administration     | Postscript printer                                   | 8,000             |                            |                  | 8,000            |            | 8,000             |
| <b>Equipment Total</b>            |                    |  | <b>1,218,500</b>  | <b>0</b>                   | <b>0</b>         | <b>1,218,500</b> | <b>0</b>   | <b>1,218,500</b>  |
| <b>Fleet</b>                      |                    |  |                   |                            |                  |                  |            |                   |
| <b>Fleet Total</b>                |                    |  | <b>0</b>          | <b>0</b>                   | <b>0</b>         | <b>0</b>         | <b>0</b>   | <b>0</b>          |
| <b>Information Services</b>       |                    |  |                   |                            |                  |                  |            |                   |
|                                   |                    | GPS/GIS Upgrade                                      | 53,000            | 53,000                     |                  |                  |            | 53,000            |
| <b>Information Services Total</b> |                    |  | <b>53,000</b>     | <b>53,000</b>              | <b>0</b>         | <b>0</b>         | <b>0</b>   | <b>53,000</b>     |
| <b>Facilities</b>                 |                    |  |                   |                            |                  |                  |            |                   |
| ADMIN-SEC-1                       | Public works/Admin | Security camera system                               | 30,000            | 30,000                     |                  |                  |            | 30,000            |
| PW-O-1                            | Public works       | Electric sliding gate at Public Works yard           | 75,000            | 2,500                      |                  |                  | 72,500     | 75,000            |
| <b>Facilities Total</b>           |                    |  | <b>105,000</b>    |                            |                  |                  |            |                   |
| <b>Grand Total</b>                |                    |  | <b>27,732,500</b> |                            |                  |                  |            |                   |

## LEGEND

- █ Projects on Hold
- █ Projects in Planning & Design Stage
- █ Projects in Tender Stage
- █ Projects in Construction Stage
- █ Projects in Close Out Stage
- █ Proposed Preliminary Engineering Costs

Progress Report for Projects as of September 19, 2019



| WORK ORDER |  | DIVISION    | LOCATION                         | Approach Number                 | CONCERN/REQUEST   | ASSIGNED TO    | ACTION TAKEN                          | REQUEST DATE              | Follow-Up DATE              | Completion Date               |
|------------|--|-------------|----------------------------------|---------------------------------|---|----------------|---------------------------------------|---------------------------|-----------------------------|-------------------------------|
| 1558       |  | Division 1  | SW36 T4 R30 W4                   |                                 | Re getting an <u>approach</u> built   | Jared Pitcher  | waiting on agreement with Development | Wednesday, April 18, 2018 |                             |                               |
| 1617       |  | Division 1  | West Kerr                        |                                 | Trees on the west side of Kerr road need cut back   | Jared Pitcher  | Contractor Jody booked                | Wednesday, May 30, 2018   |                             |                               |
| 1643       |  | Division 4  | SW22 T7 R1 W5                    |                                 | Would like a <u>culvert</u> put in to solve water problem   | Jared Pitcher  | To be scheduled                       | Tuesday, June 26, 2018    |                             |                               |
| 1709       |  | Division 1  | SE 33-3-29 W4M                   |                                 | portion of RR 29-3 south of TR 4-0. <u>Culvert</u> needs repaired   | Jared Pitcher  | To be scheduled                       | Saturday, June 9, 2018    |                             |                               |
| 1725       |  | Division 4  | NW4 T8 R1 W5                     | #8017 RR1-3A<br>By glider strip | Caragana Bush in ditch needs to be removed  | Jared Pitcher  | Completed - Jody                      | Monday, October 1, 2018   |                             | Friday, September 6, 2019     |
| 1750       |  | Division 3  | NE23 T6 R1 W5                    | #1101 TWP6-4                    | Would like Caragana Shubs cut down  | Jared Pitcher  | Completed - Jody                      | Monday, October 22, 2018  |                             | Thursday, September 5, 2019   |
| 1942       |  | Division 1  | SE17 T4 R28 W4                   | #4216 RR28-4                    | Would like road and driveway graded   | Rod Nelson     | Completed                             | May 17 2019               | Sept. 2019                  | Monday, September 16, 2019    |
|            |  | Division 1  | SE21 T4 R28 W4<br>SW16 T4 R28 W4 |                                 | w/ Lastuka  |                | Completed                             | Tuesday, June 11, 2019    | Talked w/Dennis             | Thursday, September 12, 2019  |
| 1959       |  | Division 3  | NW12 T6 R1 W5                    | #1018                           | Looking at getting a <u>sign</u> "Slow Children Playing"  | Jared Pitcher  | On sign list                          | Sunday, June 2, 2019      |                             |                               |
| 1978       |  | Division 1  | NE28 3 29 W4                     |                                 | Would like an <u>approach</u> put in by gate TWP4-0 not living there yet (in Lethbridge) but will meet up | Eric Blanchard | To be Scheduled                       | June 18,2019              |                             |                               |
| 1979       |  | Division 1  | SE10 T5 R29 W4                   |                                 | RQ <u>gravel</u> on 2 <u>approachs</u> +Children at Play sign   | Jared Pitcher  | Completed                             | Wednesday, June 19, 2019  |                             | Wednesday, September 11, 2019 |
| 1982       |  | Division 2  |                                  |                                 | The old Reed Pit needs to be reclaimed  | Jared Pitcher  | On the list                           | Thursday, June 27, 2019   |                             |                               |
| 1983       |  | Division 5  | NE30 T9 R2 W5                    | #2512 TWP9-4A                   | Willow Valley Ranch Road 2018 Cold Mix has broken up and road a mess What can be done                     | Eric Blanchard | Completed                             | Thursday, June 27, 2019   |                             | September 9. 2019             |
| 1984       |  | Division 4  | SW35 T8 R1 W5                    | #8501                           | RQ <u>driveway</u> to be graded   | Brian Layton   | Completed                             | Thursday, June 27, 2019   |                             | Thursday, August 15, 2019     |
| 1986       |  | Division 2  | SE7 T5 R28 W4                    | Near Fish Lake                  | RR30-3 N - S steep hill mud hole needs gravel also detour been for years around slew N/pitrun             | Eric Blanchard | To be assessed                        | Wednesday, July 3, 2019   |                             |                               |
| 1987       |  | Division 4  | NE34 T8 R1 W5                    | #1215 TWP9-0                    | Would like to put in a <u>cattle guard</u> /bldg house  | Eric Blanchard | to Contact                            | Wednesday, July 3, 2019   |                             |                               |
| 1988       |  | Division 1  | NE26 T4 R30 W4                   | #4426 RR30-1                    | <u>Driveway</u> needs blading and <u>gravel</u> (Jason Jack)  | Gravel Crew    | Completed                             | Friday, July 5, 2019      |                             | Monday, September 16, 2019    |
| 1989       |  | Division 5  | SE27 T7 R2 W5                    | #2219 Hwy 3A                    | House to Tracks RQ <u>driveway</u>  | Dave Sekella   | On the list                           | Monday, July 8, 2019      |                             |                               |
| 1995       |  | Division 2  | NW23 T5 R29 W4                   | #5313                           | Wetland/shoulder of road & drainage problem   | Jared          | Engineer to look at 2020 Project      | Tuesday, July 16, 2019    | deferred                    |                               |
| 1996       |  | Division 2  | Hwy 507 East                     |                                 | <u>grass mowing</u> concern (near Mennonite Church)   | Jared Pitcher  | Completed                             | Tuesday, July 16, 2019    |                             | Wednesday, September 11, 2019 |
| 1998       |  | Division 5  | #9 Rainbow Acres                 |                                 | Concerned & hoping trees in ditch don't get cut down they have mowed around them                          | Jared/Eric     | Completed                             | Tuesday, July 16, 2019    |                             | Tuesday, August 27, 2019      |
| 2003       |  | Division 5  | SE24 T7 R3 W4                    | Burmis Road                     | <u>Approach / Culvert</u> needs to be checked   | Bob Millar     | Completed                             | Wednesday, July 17, 2019  |                             | Tuesday, August 27, 2019      |
| 2008       |  | Division 3  | NE16 T5 R1 W5                    | #5204 RR1-0A                    | RQ <u>driveway</u> to be graded and after will get gravel hauled in by Turnbull one time free             | Tim Oczkowski  | Completed/called w/ <u>Kudos</u>      | Monday, July 22, 2019     | Has the gravel needs grader | Thursday, September 12, 2019  |
| 2009       |  | Division 1  | NE12 T5 R30 W4                   | #30021 TWP5-2                   | RQ <u>driveway</u> to be graded one time free   | Rod Nelson     | No action required                    | Tuesday, July 23, 2019    | as discussed                | Wednesday, August 28, 2019    |
| 2011       |  | Division 4  | SW16 T9 R1 W5                    | #9205 RR1-4                     | Requesting a "Slow" <u>sign</u> be put in   | Tony Naumczyk  | Checking it out                       | Tuesday, July 23, 2019    |                             |                               |
| 2012       |  | Division 2  | NE13 Tr R30 W4                   | #30012 TWP 5-2                  | RQ to grade <u>driveway</u>   | Rod Nelson     | Completed                             | July 26, 2019             |                             | Wednesday, August 21, 2019    |
| 2014       |  | Division 3  | NW3 T6 R2 W5                     |                                 | <u>Culvert</u> plugged or smashed   | Jared Pitcher  | On list to check                      | Monday, July 29, 2019     | Awaiting 1st call           |                               |
| 2021       |  | Pincher Stn | 403 Queen Street                 |                                 | Has not heard from anyone re an <u>approach</u>   | Jared Pitcher  | To Contact                            | Thursday, August 1, 2019  |                             |                               |
| 2027       |  | Division 4  | SE15 T8 R29 W4                   | N side/property                 | Permanent <u>snow fence</u> needs repairing before putting cattle in field                                | Tony Naumczyk  | On the snow fence list                | Thursday, August 8, 2019  |                             |                               |
| 2028       |  | Division 5  | SW19 T7 R2 W5                    | #7305 RR2-5B                    | RQ to grade <u>driveway</u>   | Dave Sekella   | Completed                             | Thursday, August 8, 2019  |                             | Thursday, September 12, 2019  |
| 2032       |  | Division 3  | SW5 T7 R1 W5                     | #1432                           | RQ to grade <u>driveway</u> /Also <u>Kudos</u> re Dust Control  | Tony Tuckwood  | On the list                           | Monday, August 12, 2019   |                             |                               |
| 2033       |  | Division 3  | SW10 T6 R2 W5                    | #6110 Hwy 774                   | RQ to grade <u>driveway</u>   | Tony Tuckwood  | On the list                           | Tuesday, August 13, 2019  |                             |                               |



**Environmental Services Technician September 1 - 15, 2019**

**September 1<sup>st</sup> – 15<sup>th</sup>, 2019**

- Waldron gravel pit/Maycroft PRA site visit – September 3
- Staff meeting – September 4
- AlbertaSW Energizing Agricultural Transformation workshop – September 4
- ~~ASB Meeting – September 5 – no quorum, CANCELLED~~
- Canadian Agricultural Partnership application assistance – September 5
- AAAF Memorial Bursary applications review – September 9 – 10
- Community Conserve Webinar – September 12
- CFIA permit renewals – September 13
- Fall Soil Event with FFGA planning and prep – September 13
- Canadian Agricultural Partnership application assistance – September 13

**September 16<sup>th</sup> – 30<sup>th</sup>, 2019**

- Therriault dam fall release coordination – September 17
- South Region AAAF meeting agenda – September 17
- February workshop initial planning with Gary Murray (MD of Willow Creek) and Craig Lester (Rural Roots Canada) – September 17
- Cows and Fish Annual General Meeting (via conference call) – September 18
- October ASB meeting agenda and package – September 23
- Open Therriault dam for fall release – September 23
- Roundtable on the Crown of the Continent – Polson, Montana – September 24-26

Sincerely,

Lindsey Davidson,  
Environmental Services Technician

## Ag Services, September 1 – 15, 2019

### September 1 – 15, 2019 (happening now)

- September 3, Waldron Pit meeting, CPR, Division #4 Blueweed
- September 3 – 5, spot crews on gravel pit revisits, watercourses and Oldman dam work
- September 4, PW Safety meeting, staff meeting, reporting, beaver control permits
- September 5, ASB Meeting (cancelled), roadside spraying Hwy #22 (east side)
- September 9, AES Safety Meeting, fire extinguisher, shop & first aid kit inspections
- September 10 – 12, Roadside (weather permitting) Division #4 with Overdrive herbicide (Canada Thistle, Perennial Sow Thistle & shoulder regrowth from mowing), Division #1, 2 with Truvis Herbicide (brush, Canada Thistle & Perennial Sow Thistle control)
- September 10 – 12, watercourse control for spot crews
- September 11, JHS meeting, sand shed inspection
- September 12, Spread Eagle area with Roadside

### September 16 – 30, 2019 (coming up)

- September 16 – 30, MRF mapping & records, billing
- September 16 – 30, Roadside (weather permitting), Division #1, 2 (brush, Canada Thistle & Perennial Sow Thistle control), Division #4 (Canada Thistle, Perennial Sow-thistle), Division #3 & 5 (Canada Thistle, Perennial Sow-thistle, Ox-eye Daisy)
- September 16 – 30, spot spraying crews, Blueweed (return to all patches, is behaving as winter annual/annual this year)(Pincher Creek), Nodding thistle (behaving as an annual), Hoary Cress in Oldman PRA, fall spraying in Oldman PRA & on watercourses (Summerview SRD a specific focus)
- September 16 – 30, rentals getting busy for fall season
- September 16, back to Monday – Friday, 8:00 – 4:30 schedule
- September 17, windy, office and shop work, Carbondale, Lundbreck for spot crews
- September 18, Pincher Creek Blueweed
- September 18, roadside (Division #4, Division #5)
- September 19, staff meeting, roadside (Division #1), spot crews Division #4
- September 20, roadside & spot crews in Division #1
- September 23 – 27, 30, same as above with focus being on Division #1, 2 & 4
- September 23, ASB Package

Sincerely,

Shane Poulsen,  
Agricultural Services




Agricultural Services Call Log

| WORK ORDER | NAME  | Land Location    | DIV. # | LOCATION  | CONCERN/REQUEST    | ASSIGNED TO | ACTION TAKEN                     | REQUEST DATE | COMPLETION DATE |
|------------|---|------------------|--------|---|--------------------|-------------|----------------------------------|--------------|-----------------|
| 1          |   | SW 3-8-2 W5      | 5      | Connelly Road   | Sowthistle on road | Shane       | Sprayed & Seeded grass           | 25-Jul-19    | 5-Sep-19        |
| 1          | Calls, emails & texts for Premix, Rentals and other Ag items                      | Number of People | 36     | People calling, emailing or texting for premix or renting equipment (dealt with by Shane, does not include office visits, )                                       |                    |             | September 5 - September 18, 2019 |              |                 |
| 2          | Calls, emails & texts for advice on how to deal with weeds                        | Number of People | 3      | People calling for advice on how to deal with their weed problems, that aren't asking for Premix or need more than Premix (larger area of infestation)            |                    |             | September 5 - September 18, 2019 |              |                 |
| 3          | Calls, emails & texts to report a weed sighting                                   | Number of People | 3      | People calling to tell us about a weed sighting, not with the intention to complain but with the intention to help (which we appreciate very much!)               |                    |             | September 5 - September 18, 2019 |              |                 |
| 4          | Field Office Visits (Weed ID, Premix, Ag advice, Rentals, Airport functions etc.) | Number of People | 9      | Visits (not calls) for Weed ID and control advice (beyond Premix Sales) but sometimes inquiries about rental equipment, airport functions and/or facilities, etc. |                    |             | September 5 - September 18, 2019 |              |                 |

# Recommendation to Council

G3a

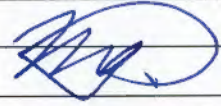
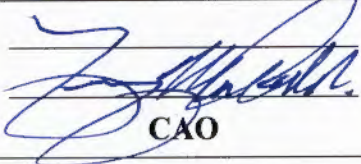
|  |   |
|--|---|
| <b>TITLE: Next Year Completions Reserve Adjustment–<br/>AES Conservation Project</b> |  |
|--|---|

|                                  |                                 |
|----------------------------------|---------------------------------|
| <b>PREPARED BY:</b> Meghan Dobie | <b>DATE:</b> September 26, 2019 |
|----------------------------------|---------------------------------|

**DEPARTMENT:** Finance

|                              |  |   |
|------------------------------|--|---|
| <b>Department Supervisor</b> |  | <b>ATTACHMENTS:</b><br>1. Reserve Summary |
|------------------------------|--|---|

**APPROVALS:**

|  |                                       |   |  |
|--|---------------------------------------|---|--|
| <br>_____<br><b>Department Director</b> | Sept 18, 2019<br>_____<br><b>Date</b> | <br>_____<br><b>CAO</b> | 18 Sept. 2019.<br>_____<br><b>Date</b> |
|--|---------------------------------------|---|--|

**RECOMMENDATION:**  
That Council reclass \$32,536 from the Next Year Completions Reserve (6-12-0-753-6740) to the Tax Rate Stabilization Reserve (6-12-0-735-6735)

- BACKGROUND:**
- Amount has been sitting in the Next Year Completions Reserve since 2015
  - The intended use was for streambank and culvert work on the Chipman Creek. Due to the cost and environmental concerns, this project is no longer being considered.
  - AES receives annual funding in the form of grants. Manpower is covered under the grants. Therefore it is safe to assume all grant money has been fully spent, and the \$32,536 restricted in the Next Year Completions Reserve is in fact M.D. money.
  - This is a reclass adjustment to unrestrict the funds from the Next Year Completions Reserve and restrict them in the Tax Rate Stabilization Reserve.

**FINANCIAL IMPLICATIONS:**  
No Income Statement implications – Balance sheet adjustment only.

| GL ACCOUNT STRING | Restricted Surplus             | Opening Balance | Transfer To Reserves | Transfer From Reserve | Ending Balance | Notes  |
|-------------------|--------------------------------|-----------------|----------------------|-----------------------|----------------|--|
| 6-12-0-735-6735   | Tax (Mill) Rate Stabilization  | 1,156,383       | 164,880              | (165,887)             | 1,155,376      | (A) Transfer to: Budget Amendment Res 19/177   |
| 6-12-0-740-6740   | Airport                        | 329,771         | -                    | -                     | 329,771        | (B) Transfer to: Budgeted transfer 220k + Budget Amendment Res 19/177 15k + LRB Grant Funding 221k |
| 6-12-0-742-6740   | Bridge Repair and Replacement  | 2,552,521       | 456,921              | (306,292)             | 2,703,149      | (C) Transfer to: done at year end - gravel reclamation adjustment                                  |
| 6-12-0-744-6740   | Seniors Housing                | 200,000         | -                    | -                     | 200,000        | (D) Transfer to: Budgeted transfer 878K + Budget Amendment Res 19/177 15k                          |
| 6-12-0-746-6740   | Emergency Management           | 47,622          | -                    | -                     | 47,622         | (E) Transfer to: budgeted transfer. Transfer from: Town of Pincher Creek curling rink compressor   |
| 6-12-0-748-6740   | GravelPit StrippingReclamation | 912,461         | -                    | -                     | 912,461        | (F) Transfer to: budgeted transfer   |
| 6-12-0-751-6740   | M.D. Buildings                 | 200,000         | -                    | -                     | 200,000        | (G) Transfer to: budgeted transfer   |
| 6-12-0-752-6740   | Equipment Replacement          | 2,337,570       | 893,420              | (900,864)             | 2,330,127      | (H) Transfer to: budgeted transfer   |
| 6-12-0-753-6740   | Next Year Completions          | 273,136         | 20,000               | (103,290)             | 189,846        | (I) Transfer to: budgeted transfer   |
| 6-12-0-754-6740   | Town Recreation Facilities     | 464,213         | 133,430              | (7,599)               | 590,044        |  |
| 6-12-0-755-6740   | Recycle Equipment M.D.         | 89,388          | -                    | -                     | 89,388         |  |
| 6-12-0-757-6740   | Road Construction              | 2,320,532       | 50,000               | (7,689)               | 2,362,843      |  |
| 6-12-0-758-6740   | Water Infrastructure           | 373,181         | 28,140               | (80,401)              | 320,920        |  |
| 6-12-0-759-6740   | Wastewater Infrastructure      | 685,970         | -                    | (110,909)             | 575,061        |  |
|                   |                                | 11,942,749      | 1,746,791            | (1,682,932)           | 12,006,608     |  |

(A) Res 16/052 Watertonfront Broadband Infra Project  
Res 19/335 Write off of Lexin Property Taxes

| Transfers |
|-----------|
| 10,000    |
| 155,887   |
| 165,887   |

(B) Bridge Files

BF 1744 Crook Road  
BF 6613 Cabin Creek  
BF 70177 Upper Tennessee Overflow  
BF 70175 Spread Eagle Deck  
BF 7235 Scottons  
BF 76293 Grumpy Road  
BF 8860 Beaver Mines Creek  
BF 13957 Connelly Creel

| Completed | Open    | Total   |
|-----------|---------|---------|
|           | 236,284 | 236,284 |
|           | 22,803  | 22,803  |
|           | 6,015   | 6,015   |
|           | 8,263   | 8,263   |
|           | 18,129  | 18,129  |
|           | 11,346  | 11,346  |
|           | 3,454   | 3,454   |
|           | -       | -       |
|           | 306,292 | 306,292 |

(D) Purchases

Postscript Printer  
Tandem Axel Truck With Snow Plow  
Grader

| Purchase Price |
|----------------|
| 6,950          |
| 337,314        |
| 556,600        |
| 900,864        |

(E)

|                                | Opening Balance | Transfer To Reserves | Transfer From Reserve | Ending Balance | Notes   |
|--------------------------------|-----------------|----------------------|-----------------------|----------------|---|
| REMO Surplus                   | 16,698          |                      |                       | 16,698         | Carryforward surplus for EMA committee - Request for use of funds sent to EMA Committee   |
| Admin Artwork                  | 10,000          |                      | (140)                 | 9,860          | Carryforward - Art Committee  |
| Admin Webpage Redesign         | 3,500           |                      | (3,500)               | -              | New Host in 2019 - Internet Solutions. Actual costs 10.5k, 3.5k funded through carry forward reserve  |
| Admin Safety Vests             | 1,970           |                      |                       | 1,970          | Carryforward -  |
| AES Conservation Projects      | 32,536          |                      |                       | 32,536         | Carryforward -  |
| Bylaw RCMP Contract            | 39,700          |                      | (39,500)              | 200            |   |
| Planning Documents             | 47,500          |                      |                       | 47,500         | Carry Forward - MD Review and Development Plans 2019/2020   |
| Planning Superior Safety Codes | 59,614          |                      | (53,044)              | 6,570          | Timing with Superior - 75% of revenue received, but not billed until permit is closed   |
| PW Gravel Crushing & Royalties | 22,620          |                      |                       | 22,620         | Carryforward -  |
| PW Line Painting               | -               | 20,000               |                       | 20,000         | Project was incorrectly budgeted for in 2019, will be complete in 2020.   |
| Recreation - Ag Society Roof   | 5,000           |                      |                       | 5,000          | Res: 17/435 Contribution to Ag Society for roof repairs, 2018 - MD Supports Grant Application for new roof. Keep reserve if grant not given |
| Airport AC Unit                | 4,000           |                      | (4,000)               | -              | Airport AC work complete in 2019  |
| Maycroft Road                  | 30,000          |                      | (3,106)               | 26,894         | Maycroft Road- Legal fees 3k  |
| Rounding                       | (2)             |                      |                       | (2)            |   |
|                                | 273,136         | 20,000               | (103,290)             | 189,846        |   |

(G) Project Name

Highway 3A

| Transfers Out |
|---------------|
| 7,689         |

(H) Project Name

Raw Water Intake (CP-WS-RWIN)  
Beaver Mines Water Servicing (BMWS)  
Beaver Mines Distribution & Collection (BMDC)

| Transfers Out | Notes   |
|---------------|---|
| 11,731        | Arrow Archaeology Invoice - Too late to capitalize Res 19/151 |
| 58,693        |   |
| 9,977         | Hookups to pipe   |
| 80,401        |   |

(I) Project Name

Waste Water Solution

| Transfers Out |
|---------------|
| 110,909       |



**CHIEF ADMINISTRATIVE OFFICER'S REPORT**

September 11, 2019 – September 24, 2019

**DISCUSSION :**

|            |   |
|------------|---|
| Sept 11    | Post Council review and “todo” list prep<br>Joint OH&S Meeting  |
| Sept 12-13 | ARMAA (Alberta Rural Municipal Administrators Assoc.) conference in Olds  |
| Sept 14    | Beaver Mines Open House with Banner Engineering and MPE   |
| Sept 16    | SMT Meeting (Summer Student Exit Interview review with HR)<br>CUPE Meeting  |
| Sept 17    | ICF Meeting with Dir of Finance and Cllr’s Everts and Lemire<br>Oldman River Health Advisory Committee meeting at PC Hospital           |
| Sept 18    | Police Advisory Committee<br>ICF Prep<br>Council Prep (early since I will be in ICF on Thursday)<br>Little Bow Meeting Prep for Council |
| Sept 19-20 | ICF Meetings with the Town at the Annex   |
| Sept 23    | SMT (To do list review prior to Council)  |
| Sept 24    | Committee of Council and Council Meetings   |

**Upcoming Meetings**

|            |                                  |
|------------|----------------------------------|
| Sept 25    | PCREMO EMA Meeting               |
| Sept 26    | Fishburn Park BBQ                |
| Sept 30    | Shell Appreciation day luncheon. |
| October 23 | Elected Officials Meeting        |

**RECOMMENDATION:**

That Council receive for information, the Chief Administrative Officer’s report for the period of September 11, 2019 to September 24, 2019.

Prepared by: Troy MacCulloch, CAO

Date: September 18, 2019

Respectfully presented to: Council

Date: September 24, 2019



September 5, 2019

Reeve Brian Hammond  
M.D. of Pincher Creek  
P.O. Box 279  
Pincher Creek, AB T0K 1W0

**Re: Request to bring greetings and a welcome from the M.D. of Pincher Creek to the 5<sup>th</sup> Annual District C-2 Lions Convention.**

Pincher Creek is hosting the 5<sup>th</sup> Annual District C-2 Lions Convention at the Pincher Creek Community Hall, 287 Canyon Drive on Saturday October 26<sup>th</sup>. The Lions Clubs from the District would like to request a short greeting from the Reeve and Council on Saturday October 26<sup>th</sup>, at 9:00am.

Any questions please feel free to contact PDG Christine Lank at [lionchristine.mjf@gmail.com](mailto:lionchristine.mjf@gmail.com) or 403-627-8987.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Christine Lank', with several loops and flourishes.

PDG Christine Lank

**From:** [Troy MacCulloch](#)  
**To:** [Scott Korbett](#)  
**Cc:** [Jessica McClelland](#)  
**Subject:** RE: RhPaP event September 30  
**Date:** Tuesday, September 17, 2019 7:56:55 AM

---

Will do. We will add it to our 24th agenda and then get in touch with you afterwards with a rep.

t

-----Original Message-----

From: Scott Korbett <[scott.korbett@gmail.com](mailto:scott.korbett@gmail.com)>  
Sent: September 16, 2019 7:39 PM  
To: Troy MacCulloch <[CAO@mdpincercreek.ab.ca](mailto:CAO@mdpincercreek.ab.ca)>  
Subject: RhPaP event September 30

Hey Troy,

I know there is a lot happening this day, but we have planned an event for our Respiratory Techs as they are receiving a pretty prestigious award.

We would like to have a MD council rep to speak at the event to give congratulations. It is a BBQ over lunch. Time will likely be 12:30pm - 1:00pm

Shell is the same day. Our event is going to be held at the Vertical Church.

Can you pass this on to your council?

This is part of the Attraction Retention Committee in Pincher Creek

Thanks  
Scott



## **Celebrating CAO Cindy Vizzutti's Retirement**

After 24 years of dedicated service to the Municipal District of Willow Creek No.26, CAO Cindy Vizzutti retires as of August 31, 2019. The M.D. Council wanted to do something to honor Cindy and we were sure others also wanted to wish her well on her retirement so.....

The Council of the M.D. of Willow Creek No. 26 is hosting a

**"Come & Go"**  
**Retirement Celebration**  
(Refreshments & Cake will be served)  
**for**  
**Cindy Vizzutti**

**2 p.m. - 4 p.m.**  
**Saturday October 12, 2019**

**Stavelly Community Hall**  
**5101 52 St, Stavelly, AB T0L 1Z0**  
**Stavelly, Alberta**

There will be a short program beginning at 2:30 p.m. and if anyone wishes to make a presentation or say a few words, RSVP to Reeve Maryanne Sandberg at 403-894-2147 (call or text)

**EVERYONE WELCOME**



## **COMMUNITY ORGANIZATIONS PRESENTATIONS**

**REVISED**

**AGENDA**

**OCTOBER 24, 2019**

---

**1. Call to Order**

**2. Agenda Approval**

**3. Community Organizations Presentations**

**a. 6:15 pm – Pincher Creek & District Municipal Library**

**b. 6:45 pm – Regional Emergency Management Organ.**

**c. 7:15 pm – Pincher Creek Humane Society**

**d. 7:45 pm – Pincher Creek Food Bank**

**e. 8:15 pm – Pincher Creek Search and Rescue**



**RMA**  
RURAL MUNICIPALITIES  
of ALBERTA

# Shallow Gas Taxation

Member Meeting Summary

*August 21, 2019*



On August 21, 2019, the Rural Municipalities of Alberta (RMA) organized a meeting with representatives of the fifteen rural municipalities that host the largest number of shallow gas wells in the province. The purpose of the meeting was to share information on the potential impacts of the Government of Alberta's Shallow Gas Tax Relief Initiative (SGTRI), which will allow municipalities to provide a 35% property tax refund on eligible shallow gas properties, which will then be off-set through the Government of Alberta providing an equivalent credit on municipal education property tax requisitions. The intent of the SGTRI is to provide short-term financial relief to the shallow gas industry, while also having no impact on the amount of tax revenue gathered by municipalities.

While the SGTRI is intended to not impact municipal taxation, RMA members have expressed significant concerns about the program. The meeting allowed members an opportunity to discuss their concerns, exchange information on how they may implement the program within their municipality and hear from Government of Alberta representatives on program details.

This briefing provides a high-level overview of the issues discussed at the meeting.

## **Precedents for other non-residential taxpayers**

Alberta Municipal Affairs has framed the SGTRI as a one-time, extraordinary support for the shallow gas industry due to what they characterize as unfair assessment levels caused by an out-of-date assessment process, which is to be addressed in time for the 2020 tax year through a currently underway assessment model review.

Although the Government of Alberta considers the SGTRI a special circumstance, several rural municipalities have been approached by other companies in a variety of sectors questioning why tax relief is being provided specifically to the shallow gas industry when many across Alberta are struggling. This misperception has been compounded by earlier comments from senior government representatives expressing concerns about the overall struggles of the shallow gas industry and that municipal taxes are a significant factor in these struggles. As the recent comments made to municipalities about out of date assessment figures being the driving force behind the SGTRI have not been echoed in broader public commentary, other non-residential tax payers are expecting similar tax relief that municipalities lack the ability to provide.

## **Voluntary program participation**

Municipal participants had several questions related to the voluntary nature of the program. Reasons given for maintaining the program's voluntary nature included the fact that some municipalities consider it unfair to "reward" companies with a tax credit that already have outstanding taxes owed from previous years. In addition, some municipalities derive a much higher portion of their overall tax revenue from shallow gas properties and will therefore face significant cash-flow impacts between the issuance of credits or refunds to property owners and the recovery of lost revenue through the education tax refund.

Unfortunately, the response from Municipal Affairs representatives provided limited clarity as to the "voluntary" nature of the SGTRI. According to the Municipal Affairs presentation, if municipalities choose not to implement tax relief under the SGTRI, the Government of Alberta may take legislative action to require the tax relief to be provided.

This response led to a larger discussion on why the program was being framed as voluntary if municipalities that choose not to participate would be required to by other means. Provincial officials commented that the voluntary route was taken because tight timelines and the urgency of the issue would have made a legislative approach challenging to develop and implement.

## **Cash-flow concerns**

A common concern from municipal participants was that although the SGTRI may be financially-neutral for municipalities overall, it could cause significant cash-flow impacts for some due to the expected time lag between when municipalities would waive or refund 35% of taxes on eligible properties, and when municipalities would receive their education tax credit. Several participants requested that the province provide municipalities with a 50% advance on the requisition credit. Provincial officials responded that they would consider building this into the program guidelines.

## **Unpaid tax challenges**

Several participants identified frustration with the urgent development of the SGTRI to assist the shallow gas industry while many RMA members are facing significant amounts of unpaid taxes from the oil and gas industry (up to \$81 million province-wide according to a 2019 RMA member survey). Members requested clarification as to whether companies with unpaid taxes from previous years and/or the current year would be eligible for the program. Provincial representatives clarified that current or previous-year unpaid taxes would not impact the application of the SGTRI, but that the credit could not be applied retroactively to “forgive” outstanding taxes from previous years. If a company has not yet paid their 2019 taxes, the 35% would be applied, and the remaining 65% would remain outstanding.

In addition to clarifying questions related to the linkage between the SGTRI and unpaid taxes, municipalities questioned the fairness of providing tax relief to the oil and gas industry given the recent situation in which operating oil and gas companies have refused to pay municipal taxes due to the lack of legislative powers that municipalities have to recover tax arrears. There was further concern as to the unfairness of justifying the SGTRI due to a flawed assessment system, while providing no relief to municipalities for what is widely recognized as flawed tax recovery legislation preventing municipalities from taking action to recover unpaid taxes from oil and gas companies. Both issues are beyond the control of those that they impact, but the government response is very different.

## **Assessment changes**

In addition to the SGTRI overview, Municipal Affairs representatives also provided an overview of the currently-underway assessment model review for linear and machinery and equipment property. They indicated that the modernization of valuation methodology and update of base cost information will result in significant changes to assessed values on many types of non-residential properties. In particular, shallow gas wells are expected to decrease in value by approximately 35% (in alignment with the SGTRI credit amount) while other types of property may increase or decrease.

Municipalities shared several concerns with the potential impacts of the assessment model review outcomes. Municipalities with a heavy concentration of shallow gas assets will likely face a steep decline



in the overall equalized assessment, which has direct revenue impacts and may force an increase in tax rates for all property types in order to raise adequate revenue to provide services.

While municipalities support a fair and evidence-based regulated assessment system, the concern in the meeting focused on the shock that sudden and significant changes to non-residential assessment could have on municipalities, with some even expressing concerns about municipal viability. There is also a concern that assessment changes could widen the disparity between the “have” and “have-not” municipalities in the province.

## **The role of property taxes in the shallow gas industry’s struggles**

A common big-picture concern from municipalities at the meeting is the narrative shared by both industry and government that municipal property taxes are unreasonably high and a driving force in the shallow gas industry’s struggles. In reality, municipal taxes are one of many operating costs for the shallow gas industry, and while paying fewer or no taxes would provide financial assistance to shallow gas companies (much like it would for any company or individual), there are larger-scale factors impacting the industry’s struggles. Low world natural gas prices have been a major issue, and according to several meeting participants, are unlikely to recover in the near future.

Many participants argued that municipalities have already been “helping” many oil and gas companies through local agreements or indirectly by lacking the ability to recover unpaid taxes, and that the SGTRI scape-goats municipalities for an industry’s struggles that are far beyond any municipality’s control.